JANUARY 1 - MARCH 31


## This is FlexQube

## 

FlexQube is a global provider of flexible and robust industrial carts for material handling. The Group was founded in 2010, and in a short period of time it has secured a large number of prominent companies as customers.

STANDARDIZED interfaces and modular building blocks allow for a unique, efficient and scalable design process where customers have access to customized cart solutions.

Material presentation and transport, with help from configurable carts, streamline material flows, reduce accidents with forklifts, improve ergonomics and the work environment and increase flexibility.

Currently, FlexQube's sales organization focuses on Europe and North America with manufacturing in Sweden for the European market and in Georgia, USA for the North American market. [a
"If you loved to play with Lego® or Meccano® as a child, and as an adult strive for effective internal logistics, you will love this."

[^0]

FlexQube is started by Anders, Christian and Per in December 2010

The patent is granted
"Made in USA"

Ranked number one on "33-listan" (the top 33 most innovative companies in Sweden) two years in a row and new logotype

## Sales to 22 countries and listing on the Nasdaq First North

Sales to a total of 25 countries and growth of around $140 \%$. FlexQube GmbH is launched and carries out targeted new share issue
of 62.7 MSEK.

Expansion to the UK, cooperation with LR Intralogistik GmbH and launch of the eQarte

## Q1 2019

## Interim Report


flexoube

## January 1 - March 31, 2019

- Order intake increased by 20 percent to 16.8 MSEK (14.0). Adjusted for the impact of exchange rates between comparative periods, order intake has increased by 7 percent.
- Net sales were down 21 percent to 13.0 MSEK (16.4). Adjusted for the impact of exchange rates between comparative periods, net sales were down 28 percent.
- Earnings before interest, taxes, depreciation and amortization (EBITDA) amounted to -4.3 MSEK (-1.4) and earnings before interest and tax (EBIT) amounted to -4.5 MSEK (-1.6).
- Profit/loss before tax amounted to -4.6 MSEK (-1.6).
- Cash flow amounted to -9.9 MSEK (-13.8), of which -7.3 MSEK (-13.1) came from operating activities, $-2.5 \mathrm{MSEK}(-0.4)$ from investment activities and -0.2 MSEK ( -0.2 ) from financing activities.
- Cash and cash equivalents amounted to 50.2 MSEK (20.3) at the end of the period.
- The company set a new record in the number of RFQs ("Request for Quote" - signifying project inflow from customers) over a three month period. The company received around 30 percent more requests than the previous record in Q4 2018.
- In February, the company presented the eQart® for the first time at the material handling trade show, LogiMAT, in Stuttgart, Germany. The company also took part in Expo Manufactura in Mexico at the beginning of February.

The company decided to set up a company in England. In conjunction with this, Tim Massey was recruited from Trilogiq's UK operations, where he had been sales manager for around seven years.

- The company signed a sales and distribution deal with LR Intralogistik GmbH (part of Kion Group AG), which gives the company exclusive rights to sell Liftrunner frames on the North American market
Christian Thiel, the company's CFO and one of the founders, has decided to leave his operative role as CFO in order to focus instead on the long-term and strategic issues facing the Group. The recruitment process started in March 2019, and Christian will remain in his role as CFO until a new CFO has been appointed.
- The company was given a grant of approx. 1.1 MSEK from Vinnova to support the development of a virtual tow hitch for logistics carts.
- The sales organization has been strengthened in Germany (starting in July) and in England (starting in April) and within the supply chain in the USA (starting in April).


## 个 20\%



## Events following the end of the quarter

FlexQube attended ProMat in Chicago at the beginning of April. This is the company's biggest trade

he sales organization has been strengthened in Mexico and product development in Sweden show and venture. Four different the eQart® were shown and there was unprecedented interest both in the eQart $®$ ) and in the existing product portfolio.


"There are positive trends in all the markets we operate in, but the USA is still where trends are strongest."

CEO LETTER

## Positive trends in all markets

Although net sales were down compared with Q1 2018, which I indicated would be the case in the last interim report, trends have been extremely positive in all our markets. As 2018 was more reliant on individual large orders we broadened our customer base considerably in Q1 2019 and fulfilled more orders which were up $20 \%$.

WE HAVE HIGH AMBITIONS for this year and next and these are incorporated in our long-term plan, which may mean certain shortcomings in the short-term. nquiries increased significantly during the quarter and will ensure a number of major projects (over 0.5 MSEK ) and the overall scope of the product portfolio as we move into Q 2 . We can see that this signals positive future development even though it s difficult to estimate when projects will be finished. Our expanded sales organization is starting to become properly established and in accordance with the expectation of 6-18 months start-up time for new distributors, and we are now seeing that they have large individual qualitative project portfolios.

The year started on a cautious note for several of our customers in the automobile industry. A large number of projects have been delayed or canceled completely. The underlying uncertainties in the automobile industry regarding customs duties, electric cars, production volume and new consumer behavior are most likely me of the causes. Since we were involved in these projects, this has adversely affected both sales and orders in Q 1 . On a more positive note, however, we have continued to grow in other segments and also among other customers in the automotive industry which makes the breadth of our customer portfolio, both in terms of customers and industries, the best
we have ever had. Growth in orders and primarily project growth (prior to orders later in the year) has been particularly strong during the quarter in the aerospace industry as well as in e-commerce, storage and distribution.

## Market and sales

There are positive trends in all the markets we operate in, but the USA is still where trends are strongest. This is because we have worked hard in these markets for many years and this together with increased mobility in the US labor market means that our customers take the FlexQube concept with them to their new employer when they change job. The ripple effect simply spreads more quickly.

Another positive event during the quarter was our signing of a deal with LR Intralogistik GmbH giving us exclusive rights to sell their Liftrunner frames in the USA, Mexico and Canada. Liftrunner products will give us the opportunity to win orders from our biggest US competitor, J-tec Industries, in cases where customers require "mother-daughter" solutions. We sell carts from the FlexQube concept for Liftrunner frames.

The whole of the first half of the year will be characterized by intense efforts on the trade show front, with two shows in Mexico, one in Germany and the biggest one of all, ProMAT in the USA. We will continue to invest in attending several trade shows throughout he second half of the year as well. These will include rade shows in Birmingham (England) and Stuttgart Germany) and also a trade show in the USA. Plans are often made to attend trade shows 12-18 months advance so that we can get good stands.

## Organization

We strengthened our organization by adding additional resources in the supply chain and in sales during the quarter and at the start of April. We invested particularly in Mexico where we continue to see huge opportunities for our now four employees there to exploit. In addition to this, we have established a company in England where we will have both a sales ompany and a local sales presence. Achieving growth in new markets often takes longer than planned, but the results of our establishment in Germany have been extremely encouraging even though it has only been in the last few months that customer activity has tarted to gain real momentum. A sales resource for FlexQube will also be launched in Germany in July.

## Development

Ue also made important progress with the development of our autonomous solution, the eQart® during the quarter. It has now obtained a registered
rademark. Our customers have shown a keen interes in our concept and after showcasing the prototype versions at LogiMAT in Germany in February and at ProMAT in Chicago, USA, at the beginning of April, we are excited about launching sales of the product line during the second half of the year. A large number of global companies have already expressed an interest in placing orders. We have also strengthened the pro duct development organization and will continue with this during the next quarter. Developments in autom tion solutions for intralogistics are explosive in nature and we have good opportunities to combine our flexible concept and know-how in cart design with this new technical development. Another positive event in Q1 was our securing of approx. 1.1 MSEK in funding from Vinnova for the development of the eQart®.
appreciate the huge commitment from all employees as we build the company. This also makes us attract motivated and first-class employees for new positions. The challenge in a small organization is to find a balance between managing the introduction of new employees whilst delivering short-term growth at the same time. Our ultimate focus is on long-term shareholder value! o

Ands Fogtin
Anders Fogelberg
CEO of FlexQube AB (publ)


## JANUARY 1 - MARCH 31, 2019

## Development during Q1

Numerical data in brackets in this interim report refers to comparisons with the interim period January to March 2018 or the balance sheet date March 31, 2018. FlexQube's accounting currency is the Swedish krona (SEK). When converting the income statement of foreign subsidiaries, the Group applied the average exchange rate for the interim period 2019 or the corresponding average exchange rate for the comparative period in 2018.

## Order intake, revenue and result

The Group's order intake during the current quarter amounted to 16.8 MSEK (14.0), an increase of 20 percent compared with the same quarter in the previous year. The Group is still young and consequently there may be strong fluctuations between the quarters. The Group considers accumulated order intake over several periods as more significant than individual quarters.

Net sales for the quarter amounted to 13.0 MSEK (16.4), a decrease of 21 percent compared with the previous year. Total revenue was down 17 percent and amounted to 13.8 MSEK (16.5) at the end of the period. The decrease in net sales is due primarily to lower order intake in Q4 2018. The increase in other income is due to a positive net exchange rate and to capitalized work for own account relating to the development program that will complement FlexQube's mechanical building blocks with mechatronic building components ("FlexQube 4.0"), Capitalization during the period consists of accumulated accrued personnel costs for the development process. Total operating income excluding capitalized work items amounted to 13.3 MSEK (16.5).

The cost of commodities, which includes commodity purchases and related expenses, such as freight and packaging, amounted to 7.1 MSEK (10.1) and epresents a decrease in relation to sales during the period compared with the same quarter in the previous year, which is in line with budgeted cost developments

Other external expenses amounted to 7.5 MSEK (4.8). The increase in these costs has gone according to planned expansion and mainly relates to:
more sales and marketing activities including trade shows and conferences during the current interim period in Germany, Mexico and the USA.

- production of new printed profile and marketing materials, both for operating activities and for thi year's trade shows, with the focus on "FlexQube 4.0".
- increased costs of maintenance and development of the company's website,
- increased sales trips within North America,
- increased expenses for Group staff in the form of a new board member who joined halfway through Q2 2018,
increased administrative costs for premises, back office, as well as the purchase of new accounts and licenses for administrative IT tools due to increased staff,
increased costs for the design department due to higher project volume,
- increased external freight costs, especially in relation to the shipping of Liftrunner products from Germany to customers in North America, and
- operating costs for the German subsidiary FlexQube GmbH.
Personnel costs amounted to 3.5 MSEK (2.9) and have therefore increased in relation to sales compared with the previous year. The increase between the periods relates to the planned expansion, which includes:
- increased personnel in North America and Europe as well as related recruitment costs and HR management.

Other operating expenses amounted to 0.0 MSEK (0.1). Earnings before interest, taxes, depreciation and amortization (EBITDA) amounted to -4.3 MSEK (-1.4) and earnings before interest and tax (EBIT) amounted to -4.5 MSEK (-1.6). Profit/loss before tax amounted to -4.6 MSEK (-1.6) and profit/loss after tax amounted to -4.6 MSEK ( -1.6 ). Deferred tax assets from los carry-backs have not been taken into account.

## Cash flow

Cash flow for the period amounted to -9.9 MSEK (-13.8) of which:

- Cash flow from operating activities amounted to -7.3 MSEK (-13.1), and was driven by the change in inventories, operating receivables and operating liabilities, combined with a decrease in earnings compared with the previous year. Changes in operating receivables are due to customer payments reaching the company's account before the end of the period and a fall in sales in the current quarter. Changes in operating liabilities are due mainly to increased interim liabilities, in spite of a reduction in accounts payable between the comparative periods. Changes in inventories are based on increased stock levels resulting from the company's increased order intake
- Cash flow from investment activities amounted to -2.5 MSEK (-0.4), of which the majority of the change between the comparative periods concerns investments in intangible fixed assets linked to the development program that will complement FlexQube's mechanical building blocks with mechatronic building components ("FlexQube 4.0"), Lower value investments have also been made in
ntangible assets such as patents, trademarks and IT and software solutions for customers. It should be pointed out that the item relating to the "FlexQube $4.0^{\prime \prime}$ development program was reclassified during the last quarter of 2018 as an intangible fixed asset; previously it was charged in part to tangible fixed ssets. This reclassification does not affect cash flow from investment activities for the current interim period. Investments in tangible fixed assets relate mainly to office equipment and machines for warehouse management. The item relating to the acquisition of tangible fixed assets for the comparative period January to March 2018 has been adjusted for financial leasing which was previously included in the aforementioned amount
Cash flow from financing activities amounted to -0.2 MSEK (-0.2). Cash flow in the period and comparative periods was attributable to the amortization of external loans and financial leasing liabilities. Noteworthy in the period is a delayed issue cost relating to the new issue in December 2018. No new loans were taken on during the current quarter.


## Depreciation, write-downs and investments

Depreciation for the period amounted to 0.2 MSEK (0.2).
ivestments during the period consisted mainly of intangible fixed assets considered as expenses relating to the development program that will complement FlexQube's mechanical building blocks ("FlexQube 4.0 "), development work relating to IT and software olutions for customers, and patents and trademarks. These amounted to 2.4 MSEK (0.1). Investments also
included tangible fixed assets in the form of office equipment and machines for warehouse management which amounted to 0.1 MSEK (0.3). The item relating to the acquisition of tangible fixed assets for the comparative period January to March 2018 has been adjusted for financial leasing which was previously included in the aforementioned amount.

There have been no write-downs during the current quarter.

BALANCE SHEET

## Financial position

The Group's balance sheet as of March 31, 2019 with comparison period March 31, 2018
the company's total assets as of March 31, 2019 mounted to 99.4 MSEK (54.5), of which: Intangible fixed assets amounted to 8.3 MSEK (2.0). This item onsists mainly of expenses linked to development costs for the development program that will complement FlexQube's mechanical building blocks with mechatronic building components ("FlexQube O"). Other items which are included in intangible ixed assets are expenses for development work n IT and software solutions for customers and patents and trademarks

Tangible fixed assets amounted to 1.9 MSEK (1.7) at the end of the period and consisted of office equipment and office inventory as well as fixed assets such as company cars, which were included in the Group' balance sheet as a result of financial leasing, and a directly owned car in FlexQube GmbH. One lease

Car was redeemed to the leasing company during the current quarter. It should also be pointed out that the item relating to the "FlexQube 4.0" development program was reclassified during the last quarter of 2018 as an intangible fixed asset; previously it was charged in part to tangible fixed assets. This reclassification does not affect the balance sheet total for the current interim period.
inancial capital assets in the form of leasehold positions amounted to 0.2 MSEK (0.2) at the end of the period.

Current assets amounted to 88.9 MSEK (50.5) as of the balance sheet date, of which inventories amounted to 22.3 MSEK (10.5), accounts receivable including earned but uninvoiced income amounted to 12.4 MSEK (14.4) and cash and cash equivalents amounted
50.2 MSEK (20.3). The increase in inventories is ttributable to planned stock building, while the eduction in accounts receivable is due to the inflow of customer payments as well as to a reduced order take in Q4 2018. The increase in cash and cash equiva ents is due to the new share issue in December 2018.

Other short-term receivables, tax receivables and prepaid expenses and accrued income amounted o 4.0 MSEK (5.4), where the difference between the periods is attributable to prepaid accounts payable and receivables relating to value added tax.

At the end of the period, equity amounted to 83.1 MSEK (34.4). The change in equity is due primarily
to the new share issue in December 2018. Long-term liabilities amounted to 0.6 MSEK (2.7), this change wa due to the amortization of long-term loans in Q4 2018 and the amortization of financial leasing liabilities in connection with the final redemption of one of the company's lease vehicles during the current period. It should be added that the long-term liabilities item only consists of financial leasing as at the balance sheet date for the period.

Short-term liabilities amounted to 15.7 MSEK (17.4), consisting mainly of accounts payables combined with accrued costs and deferred expenses, which relate to the company's stock building following the gradua increase in order intake.


## Customer base and order intake

FlexQube's customers are found in different industry segments and regions. As of March 31, 2019, FlexQube has a customer base of approximately 435 customers in 25 different countries. The majority of these 435 customers are the result of the work we have done over the past two to three years, and the Group expects all customer accounts to develop even more positively over the next few years.

Below are the segments in which FlexQube operates:



Even though there is an existing customer base with very prominent customers and great potential FlexQube is still young, and high-volume ongoing sales are not self-evident, although they continue to grow day by day. FlexQube offers a concept where the benefits are greatest for the customer if implemented broadly, but implementation is to a certain extent governed by the projects that are carried out. Historically, FlexQube has not seen a customer stop buying products, but rather that their need consistently increases over time. At the same time, this need is governed by the other customer projects that are in progress, which may vary from year to year.

Q3
Q4
Accumulated
he first quarter compred with the same period in 2018 and amounted to approximately 16.8 MSEK (14.0) The new sales organization is starting to become properly established and the effects are becoming increasingly clear. The distributors have larger and more qualitative individual project portfolios than previously and overall the company has never had such an interesting pipeline as it has now.

Order intake is one of FlexQube's most important metrics and something that will be communicated to the market insofar as the Group considers a single order to be of sufficient importance for communication.
ORDER INTAKE INCREASED BY 20 percent during

$$
工
$$



Increased order intake


## Market and trends

FlexQube is a global provider of modular and robust industrial carts for material handling. The Group was founded in 2010 and ever since then has had the ambition to create a brand new market. Today, the Group has a sales organization that focuses on Europe and North America. Manufacturing takes place in Sweden or the European market and outside Atlanta in the US for the North American and Mexican markets.

The industries and segments that FlexQube operates within are undergoing major challenges in the field of material handling, where today's consumers expect more and more products and variants to choose from. The paradigm shift, called "mass customization", began in the late 1980s and has since developed into asituation where the number of products and variants offered has increased significantly. The mass customization phenomenon drives a huge need for the products offered by FlexQube, such as the need to switch rom truck-based material handling to cart-based material handling, as demands for safe and frequent ransport increase. In addition to this paradigm shift, global uncertainty, rapid changes in volume and mix, as well as rapid technology development, add greater
demands on flexibility and the ability to re-configure the carts.

FlexQube's goal is to help its customers improve their internal logistics and achieve this by creating unique material handling carts with modular building locks, an innovative design process, and a high leve of internal logistics skills.

## Risks and uncertainties

FlexQube is an internationally active company that is exposed to a number of market and financial risks. The company monitors identified risks continuously and take measures to reduce the risks and their effects if necessary Examples of financial risks are market, liquidity and credit risks. Market risks consist mainly of currency risk. The Board of Directors of FlexQube is ultimately responsible for managing and monitoring the Group's financial risks. Currency and liquidity risks represent he most significant financial risks, while interest, financing and credit risks can be assigned lower risk.

Currency risk is derived from the fact that some of he Group's revenue is in EUR for the European entity, while operating expenses are mainly in SEK
he US unit has local manufacturing and a supply hain in the USA; only limited purchases are made currencies other than USD. Consequently, the US nit experiences limited currency risk, excluding any internal Group transactions.

The liquidity risk is primarily due to the fact that the Group's major customers require long payment periods and that the Group is in an expansion phase. The Group is actively working to reduce these risks, where existing global financing agreements ensure satisfactory cash flow. Liquidity risk is managed n an ongoing basis in cooperation with the Group's enders and other financial partners.

## Currency

lexQube's largest markets are Europe and North America. Given that the Group's reporting currency is SEK, the Group's earnings are affected by currency ranslation effects on receivables and/or liabilities in USD and EUR.

## Personnel

he number of employees at FlexQube reflects the scalable business model that the Group actively work with, in part to exploit economies of scale in the onger term, but also because of somewhat limited costs in the short term
he number of employees as of March 31, 2019 was 21 (14), of whom 4 were women (2). The average number of employees during the interim period January to March 2019 was 21 (12), of whom 4 were women (2).

Development of the share price since listing in December 2017

Although the number of employees in the company is relatively low, the company still has a wide range of expertise in relevant areas, stemming from the background, education and experience of its employees. In addition, if necessary, the company will hire staff to gain the necessary skills and to a large extent cooperate with the company's subcontractors. It should therefore be pointed out that within the company's organizational structure, the company has over $30-40$ employees based with suppliers and external consultants.

## FlexQube shares

FlexQube's share capital amounted to 0.7 MSEK on March 31, 2019. The number of shares amounted to 7.433,333 with equal rights, corresponding to a quota value of 0.1 SEK .

The company's stock has been listed on Nasdac Stockholm First North under the FLEXQ symbol since December 14, 2017. FlexQube had sales of 146,922 shares during the period between January 1 and March 31, 2019. This resulted in an average turnover of approximately 2,370 shares per trading day worth 138,458 SEK. The average price of the share during the period was approximately 56.9 SEK

The last closing price at the end of the period was 55.8 SEK, indicating an increase of 86 percent from the subscription price associated with its listing on 14 December 2017 or an increase of 3.3 percent on the closing price on 31 December 2018. .


## Q1 2019

## Accounting principles

The current interim report is prepared according to $\AA \AA R L$ and the Swedish Accounting Board's BFNAR 2012: 1 Annual Report and Consolidated Financial Statements (K3). The accounting principles have not changed from the previous year.

Below are the most important accounting principles described.

Consolidated financial statements Companies in which FlexQube holds the majority of votes at the Annual General Meeting are classified as subsidiaries and included in the consolidated financia statements. Subsidiaries are included in the consol dated financial statements from the date on which the controlling influence is transferred to the Group. They are excluded from the consolidated financial tatements from the date on which the controlling influence ceases.

The consolidated financial statements have been prepared in accordance with the purchase accounting method. The acquisition date is the date on which the controlling influence is obtained. Identifiable assets and liabilities are initially valued at fair value on the cquisition date. Goodwill/negative goodwill is the difference between the acquired identifiable net assets at the acquisition date and the acquisition value including the value of the minority interest, and it is nitially valued at the acquisition value. The Group has never reported any goodwill.

Disputes between Group companies are eliminated in their entirety
Subsidiaries in other countries prepare their annual reports in foreign currency. Upon consolidation, the items in these subsidiaries' balance sheets and income statements are translated at the exchange rate on the balance sheet date or the spot rate on the day each ransaction took place. The exchange rate differences arising from the translation of the balance sheet for foreign subsidiaries are reported as accumulated exchange rate differences under consolidated equity.

Foreign currency
Monetary assets and liabilities denominated in foreign currency are measured at the spot rate on the balance sheet date. Transactions in foreign currency are translated in accordance with the spot rate on the date of the transaction.

## Revenue

Sales of goods are recognized when significant risks and benefits are transferred from distributors to
buyers in accordance with the terms of sale. Sales are recognized less VAT and discounts. Sales of services are reported when the service in question has been carried out under the agreed terms.

## Leases

Leases that essentially transfer the economic risks and benefits of owning an asset from the lessor to the lessee are classified in the consolidated financial state ments as finance leases. Financial leases imply that rights and obligations are recognized in the balance sheet as assets and liabilities, respectively. Assets and labilities are initially measured at the lower of the asset's fair value and the present value of the minimum ease payments. Expenses directly attributable to the lease are added to the value of the asset. Leasing fees are allocated on interest and amortization according o the effective interest rate method. Variable fees are recognized as an expense in the period they arise Leased assets are depreciated on a straight-line basis over their estimated useful life.

Leases where the economic benefits and risks that are attributable to the leasehold item remain in essence with the lessor are classified as operating eases. Payments, including a first increased rent, under these agreements are recognized on a straight-line basis over the term of the lease.

Employee benefits (short-term benefits) Short-term benefits in the Group consist of salary, ocial security contributions, paid vacation, paid sick eave, health care and bonuses. Short-term benefits re reported as an expense and a liability when there s a legal or informal obligation to pay compensation.
f employmen
The Group only has defined contribution plans.
defined contribution plans, the company pays fixed fees to another company and has no lega or informal obligation to pay anything further even the other company cannot fulfill its commitment. The Group's profit/loss is charged for expenses as employees' pensionable services are performed.
ncome tax
Current taxes are measured based on the tax rates and tax rules applicable on the balance sheet date. Deferred taxes are measured based on the tax rates nd tax rules determined prior to the balance sheet date.

Intangible fixed assets
Intangible fixed assets are recognized at cost less accumulated amortization and impairment losses. The capitalization model for internally generated intangible fixed assets is applied in the consolidated financial statements, which means that;

Development expenditure directly attributable to he development and testing of identifiable, unique software products controlled by the Group are reported as intangible fixed assets when the ollowing criteria are met:
it is technically possible to complet the software so that it may be used;
the company's intention is to complete the software and to use or sell it;
there are conditions for using or selling the software
it can be shown how the software generates likely future financial benefits;
adequate technical, financial and other resources for completing the development and for using or selling the software are available, and
the expenses attributable to the software during its development can be calculated in a reliable manner.

Directly attributable expenses capitalized as part of a development program include expenses for employees and a reasonable proportion of indirect costs. Capitalized development expenditure is eported as intangible assets and amortized from the time when the asset is ready to be used Amortization is carried out on a straight-line basis over the estimated useful life. The amortization period for internally generated intangible fixed assets is between five and ten years.

Tangible fixed assets
angible fixed assets are reported at cost less depre ciation. Cost includes expenses directly attributable the acquisition of the asset. Expenses for ongoing epairs and maintenance are reported as expenses. Capital gains and losses on the disposal of capital assets are reported as Other operating income and Other operating expenses respectively.

The following depreciation periods are applied: Inventories, 3 to 5 years
Cars, 3 to 6 years.
inancial instruments
Financial instruments are reported in accordance with the rules in Chapter 11 of $K 3$, which means that valuation is based on cost. Financial instruments ecognized in the balance sheet include accounts ceivable and other receivables, accounts payable and loan liabilities. The instruments are recognized in he balance sheet when FlexQube becomes party to the instrument's contractual terms. Financial assets are derecognized from the balance sheet when the right to receive cash flows from the instrument has expired or been transferred and the Group has transferred virtually all risks and benefits associated with ownership. Financial liabilities are derecognized from the balance sheet when the obligations have been canceled or otherwise terminated.

## nventories

nventories are valued at the lower of cost and net ealizable value. Cost is determined using the first-in, first-out method (FIFO).

Cash flow statement
The cash flow statement has been prepared using the indirect method. The reported cash flow only includes transactions that have resulted in incoming outgoing payments. The company classifies current accounts as cash and cash equivalents.


FLEXQUBE AB (PUBL)

## About the parent company

FlexQube AB (publ) in Gothenburg, CIN 556905-3944, is the Group's parent company. In connection with the company's public offering, the parent company has established a management function for the Group within the framework of corporate management and governance. All other business-related transactions that do not concern Group management, with external and/or internal Group parties, are carried out primarily by the subsidiaries.

Numerical data in brackets in this interim report refers to comparisons with the interim period January to March 2018 or the balance sheet date March 31, 2018. The parent company's accounting currency is the Swedish krona (SEK).

## Parent company development during Q1

## January 1 - March 31, 2019

The parent company's net sales amounted to 0.2 MSEK (0.2) in the current quarter and are attributable to Group management fees which are charged to subsidiaries. Other operating income relates to foreign exchange gains on loans to subsidiaries in a foreign currency which amounted to 07 MSEK ( 0.0 ) where the difference between comparative periods is based on the increase in loans granted to subsidiaries.

Other external costs which amounted to 0.3 MSEK $0.3)$ are attributable mainly to board administration
and Group management. Financial items in the current quarter relate to accrued interest income from loans granted to subsidiaries of 0.4 MSEK (0.1), interest expenses and bank charges. The changes in this item are also due to loans granted to subsidiaries.

Earnings before interest and taxes (EBIT) amounted o 0.5 MSEK (-0.2). Profit/loss before tax amounted to 0.9 MSEK (-0.1) and profit/loss after tax amounted to 0.9 million MSEK ( -0.1 ).

## Parent company's financial position

The parent company's total assets amounted to 9.8 MSEK (40.8) as at March 31, 2019

Fixed assets amounted to 78.5 MSEK (27.9) and consisted mainly of shares in subsidiaries and loans subsidiaries The difference between compariso periods is attributable to increased capita
contributions in subsidiaries in the form of shareholder
contributions and loans granted. Current assets
amounted to 21.3 MSEK (13.0) and consisted mainly of cash and cash equivalents. The parent company had equity of 98.5 MSEK (40.2). Changes in equity and cash and cash equivalents compared with March 31, 2018 are due to the new share issue in December 2018. Short-term liabilities amounted to 1.4 MSEK (0.6), consisting mainly of accrued costs, such as accrued interest income on Group loans and Board fees.

## Parent company's accounting principles

The same accounting and valuation principles apply to the parent company as to the Group, except in the cases listed below:

## Shares and participations in subsidiaries

Shares and participations in subsidiaries are reported at cost less any impairment losses. Cost includes the purchase price paid for the shares as well as acquisition osts. Any capital contributions and Group contributions are added to the acquisition value when they are submitted. Dividends from subsidiaries are reported as incom

## Group contribution

Group contributions from the parent company to subsidiaries and Group contributions received by the parent company from subsidiaries are reported as appropriations

Equity
Equity is divided into restricted and unrestricted
equity in accordance with the Annual Accounts Act.


012019

## Signing

The Board of Directors and the Managing Director ensure that the interim report gives a true and fair view of the parent company and the Group's operations, position and earnings, and describes significant risks and uncertainties that the parent company and the companies included in the Group face.

## Ulf Ivarsson

Chair of the Board

## Per Augustsson

Member of the Board

## Kristina Ljunggren

Member of the Board

Q1 2019

## Financial accounting



## Group's KPI

|  |  | Q1 |  | Whole |
| :---: | :---: | :---: | :---: | :---: |
| Earnings | Unit | $\begin{array}{r} 2019 \\ \text { Jan-Mar } \end{array}$ | $\begin{array}{r} 2018 \\ \text { Jan-Mar } \end{array}$ | 2018 |
| Order intake* | kSEK | 16786 | 13974 | 63743 |
| Net sales | kSEK | 12967 | 16433 | 68901 |
| Group sales growth | \% | -21\% | 91\% | 138\% |
| EBITDA | kSEK | -4 313 | -1 398 | -5971 |
| EBIT | kSEK | -4 548 | -1559 | -6714 |
| Operating margin | \% | -35\% | -9\% | -10\% |
| Profit/loss before tax | kSEK | -4 580 | -1 614 | -6901 |
| Profit margin | \% | -35\% | -10\% | -10\% |
| Earnings per share before and after dilution** | SEK | -0.6 | -0.3 | 1.1 |
| FINANCIAL POSITION |  |  |  |  |
| Net debt including shareholder loans*** | kSEK | -72620 | -30 468 | -78565 |
| Working capital | kSEK | 73251 | 33173 | 79610 |
| Current ratio | \% | 567\% | 291\% | 502\% |
| Working capital as a percentage of net sales | \% | 565\% | 202\% | 116\% |
| Quick ratio including unused part of overdraft facilities | \% | 440\% | 244\% | 406\% |
| Equity per share before and after dilution | SEK | 11.2 | 5.4 | 11.7 |
| CASH FLOW |  |  |  |  |
| Cash flow from operating activities | kSEK | -7 251 | -13143 | -23541 |
| Cash flow from investment activities | kSEK | -2 478 | -1 514 | -5 278 |
| Cash flow from financing activities | kSEK | -166 | 890 | 54781 |
| Shares |  |  |  |  |
| Number of shares at the end of the period before and after dilution | No. | 7433333 | 6333333 | 7433333 |
| Average number of shares before and after dilution** | No. | 7433333 | 6333333 | 6384566 |
| Employees |  |  |  |  |
| Average number of employees | No. | 21 | 12 | 17 |
| Number of employees at the end of the period | No. | 21 | 14 | 21 |

*The order intake in foreign currency related to the interim period for 2019 is converted at the average exchange rate for the respective month in 2019, and the comparative period for 2018 is converted at the average exchange rate for the respective month in 2018. The full year 2018 has been recalculated according to the average exchange rate for the whole of 2018,
**KPI adjusted historically for average number of shares per respective period.
***All owner loans were amortized in Q4 2018

## Definitions of key ratios

Current ratio: Current assets as a percentag f current liabilities.
EBIT: Earnings before interest and tax. EBITDA: Earnings before interest, tax, and epreciation and amortization

Equity per share: Equity at the end of the period divided by the adjusted number of shares at the end of the financial period.

Sales growth: The difference in net sales between wo periods, divided by net sales during the first period.
Quick ratio: Current assets excluding inventories and including unused overdraft facilities as a percentage of current liabilities.
Net debt: Gross debt, i.e. total non-current and
current borrowings, including any used part of the
overdraft facilities, minus cash and cash equivalents,
current receivables and easily realized assets
Order intake: Value of orders received during
the specified period.
Earnings per share: Earnings for the period in relation to the adjusted average number of shares during the financial period.
Working capital: Total current assets less current liabilities.

Operating margin: Operating profit/loss after depre ciation/amortization as a percentage of net sales
Profit margin: Profit/loss before tax as a percentage of net sales.



Consolidated income statement

|  | Q1 |  | Whole |
| :---: | :---: | :---: | :---: |
| SEK | $\begin{array}{r} 2019 \\ \text { Jan-Mar } \end{array}$ | $\begin{array}{r} 2018 \\ \text { Jan-Mar } \end{array}$ | 2018 |
| Net sales | 12966635 | 16433442 | 68901365 |
| Work performed by the company for its own use and capitalized | 447101 | - | 1135088 |
| Other operating income* | 355303 | 89785 | 1216891 |
| Total operating income | 13769039 | 16523226 | 71253344 |
| OPERATING Costs |  |  |  |
| Goods for resale | -7 051073 | -10 146103 | -42 401392 |
| Other external costs | -7547872 | -4 826150 | -21 392662 |
| Personnel costs | -3 482788 | -2883699 | -13 430222 |
| Depreciation of fixed assets | -235495 | -160 588 | -743 302 |
| Other operating costs* | - | -65769 | - |
| Total operating costs | -18317229 | -18082310 | -77967578 |
| Ebit | -4548190 | -1559 083 | -6714234 |
| PROFIT/LOSS FROM FINANCIAL ITEMS |  |  |  |
| Operating costs and similar profit/loss items | -31412 | -54 775 | -186904 |
| Total financial items | -31412 | -54775 | -186904 |
| Profit/loss after financial items | -4579601 | -1613858 | -6901 138 |
| Tax on profit/loss for the period | - | - | -20 738 |
| PROFIT/LOSS FOR THE PERIOD | -4579601 | -1613858 | -6921877 |
| Attributable to: |  |  |  |
| the parent company's owners | -4 579601 | -1 613858 | -6921877 |
| Earnings per share atributable to the parent company's owners** | -0.6 | -0.3 | -1.1 |
| When converting the income statement of foreign subsidiaries, the Group applied the average exchange rate for the respective interim period in 2019 and 2018. |  |  |  |
| The full year 2018 has been recalculated according to the average exchange rate for 2018. |  |  |  |
| * Includes exchange rate changes of operating items. |  |  |  |
| **Adjusted for average number of shares issued in the respective accounting period. |  |  |  |
| flexaube 33 |  |  | 012019 |

## Consolidated balance sheet

## Assets

| SEK | 3/31/2019 | 3/31/2018 | 12/31/2018 |
| :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |
| Fixed assets |  |  |  |
| Intangible fixed assets |  |  |  |
| Capitalized expenditure for development work and similar work* | 6687932 | 628124 | 4492250 |
| Concessions, patents, licenses, trademarks | 1582933 | 1377996 | 1480480 |
| Total intangible fixed assets | 8270865 | 2026120 | 5972730 |
| Tangible fixed assets |  |  |  |
| Machinery and other technical assets | 1146448 | 1038843 | 1569093 |
| Equipment, tools and fixtures and fittings* | 785330 | 633817 | 804451 |
| Total tangible fixed assets | 1931778 | 1672660 | 2373544 |
| Financial assets |  |  |  |
| Other non-current receivables | 243750 | 243750 | 243750 |
| Total financial assets | 243750 | 243750 | 243750 |
| Total fixed assets | 10446393 | 3942530 | 8590024 |
| Current assets |  |  |  |
| Inventories | 22285965 | 10465163 | 18993630 |
| Total inventories, etc. | 22285965 | 10465163 | 18993630 |
| Current receivables |  |  |  |
| Accounts receivable | 12445767 | 11726478 | 17206391 |
| Current tax assets | 48286 | 48286 | 37939 |
| Other receivables | 1124561 | 3500426 | 1079056 |
| Generated revenue not invoiced | - | 2692979 | - |
| Prepaid expenses and accrued income | 2810156 | 1817199 | 2012568 |
| Total current receivables | 16428771 | 19785367 | 20335953 |
| Cash and bank balances | 50206311 | 20292201 | 60065111 |
| Total current assets | 88921047 | 50542732 | 99394693 |
| TOTAL ASSETS | 99367440 | 54485262 | 107984717 |

## Consolidated balance sheet

Equity and liabilities

| SEK | 3/31/2019 | 3/31/2018 | 12/31/2018 |
| :---: | :---: | :---: | :---: |
| EQUITY* |  |  |  |
| Total equity | 83066554 | 34410720 | 87154975 |
| LONG-TERM LIABILITIES |  |  |  |
| Liabilities to credit institutions |  | 987500 |  |
| Other non-current liabilities | 631178 | 1717553 | 1044780 |
| Total non-current liabilities | 631178 | 2705053 | 1044780 |
| CURRENT LIABILITIES |  |  |  |
| Liabilities to credit institutions | - | 510000 | - |
| Accounts payable | 9960953 | 14612176 | 11704034 |
| Overdraft facilities** | - | - | - |
| Current tax liability | - | 775 | - |
| Other current liabilities | 1264403 | 155612 | 1409692 |
| Accrued expenses and deferred income | 4444353 | 2090926 | 6671237 |
| Total current liabilities | 15669708 | 17369490 | 19784963 |
| TOTAL EQUITY AND LIABILITIES | 99367440 | 54485262 | 107984717 |

*The distribution of shareholders' equity is shown in the consolidated report on changes in shareholders' equity on the next page.
**Specification of the overdraft limit and unused part of the overdraft facility for the respective period is given below:

| Overdraft limit (SEK) | $3 / 31 / 2019$ $3 / 31 / 2018$ <br> 2300000 2300 | 23000000 |
| :--- | :--- | ---: | ---: |

Unused part of the overdraft facility (SEK) $2300000 \quad 2300000 \quad 2300000$

## Consolidated changes in equity

|  |  |  | Other equity |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| SEK | Share capital | Other paid-up capital | Translation difference |  | $\begin{aligned} & \text { Total } \\ & \text { equity } \end{aligned}$ |
| Opening balance 1/1/2018 | 633333 | 39879329 | -85426 | -4 387250 | 36039985 |
| Profit/loss for the year |  |  |  | -6921877 | -6921877 |
| Exchange rate differences when calculating foreign subsidiaries |  |  | 634032 |  | 634032 |
| New issue | 110000 | 57292834 |  |  | 57402834 |
| CLOSING BALANCE ON 12/31/2018 | 743333 | 97172163 | 584606 | -11 309127 | 87154975 |
| Opening balance 1/1/2019 | 743333 | 97172163 | 548606 | -11 309127 | 87154975 |
| Profit/loss for the period |  |  |  | -4579601 | -4579 601 |
| Exchange rate differences when calculating foreign subsidiaries |  |  | 593880 |  | 593880 |
| Issue costs** |  | -102700 |  |  | -102700 |
| CLOSING BALANCE ON 3/31/2019 | 743333 | 97069463 | 1142487 | -15 888728 | 83066554 |
| *Payments for the new issue in December 2018 are offset against issue costs, which amounted to approximately 5.3 MSEK. |  |  |  |  |  |
| **/ssue costs for new issue in Dec |  |  |  |  |  |

## Consolidated cash flow statement

|  | Q1 |  | Whole year |
| :---: | :---: | :---: | :---: |
| SEK | $\begin{array}{r} 2019 \\ \text { Jan-Mar } \end{array}$ | $\begin{array}{r} 2018 \\ \text { Jan-Mar } \end{array}$ | 2018 |
| ONGOING ACTIVITIES |  |  |  |
| Operating profit/loss before financial items | -4 548190 | -1559083 | -6714234 |
| Adjustments for non-cash items |  |  |  |
| Depreciation/amortization | 235495 | 160588 | 743302 |
| Other non-cash items | 553666 | -15 407 | 590734 |
| Interest paid | -31412 | -54775 | -186904 |
| Income tax paid | -10 348 | -19 399 | -30 565 |
| Cash flow from operating activities before changes in working capital | -3800 788 | -1 488076 | -5 597669 |
| Cash flow from changes in working capital |  |  |  |
| Changes in inventories | -3 292336 | -4 429528 | -12957994 |
| Changes in operating receivables | 3917529 | -13418369 | -13979 302 |
| Changes in operating liabilities | -4 075425 | 6193038 | 8994233 |
| Cash flow from operating activities | -7 251019 | -13142936 | -23540 732 |
| INVESTMENT ACTIVITIES |  |  |  |
| Acquisition of intangible fixed assets | -2 401661 | -116106 | -4 355308 |
| Acquisition of tangible fixed assets | -76243 | -315892 | -922749 |
| Cash flow from investment activities | -2 477904 | -431998 | -5 278057 |
| Financing activities |  |  |  |
| New issue* | -102700 | - | 57402834 |
| Change in overdraft facility | - | - | - |
| Borrowings | - | - | - |
| Amortization of loans | - | -152 500 | -2 425000 |
| Amortization of financial leasing liability | -63228 | -39605 | -196703 |
| Cash flow from financing activities | -165928 | -192 105 | 54781131 |
| CASH FLOW FOR THE PERIOD | -9 894851 | -13767039 | 25962342 |
| Cash and cash equivalents at beginning of period | 60065111 | 34059241 | 34059241 |
| Exchange rate differences in cash and cash equivalents | 36051 | - | 43528 |
| CASH AND CASH EQUIVALENTS AT END OF PERIOD | 50206311 | 20292201 | 60065111 |

*Payments for the new issue in 2018 are offset against issue costs, which amounted to approximately 5.3 MSEK, and associated issue costs in the current quarter.

## Parent company

 income statement|  | Q1 |  | Whole |
| :---: | :---: | :---: | :---: |
| SEK | $\begin{array}{r} 2019 \\ \text { Jan-Mar } \end{array}$ | $\begin{array}{r} 2018 \\ \text { Jan-Mar } \end{array}$ | 2018 |
| Net sales | 188172 | 156502 | 622326 |
| Other operating income | 676652 | 9621 | 391859 |
| Total operating income | 864824 | 166123 | 1014185 |
| OPERATING COSTS |  |  |  |
| Other external costs | -337976 | -323 557 | -1 435812 |
| Other operating costs | - | - | - |
| Total operating costs | -337976 | -323 557 | -1435812 |
| EBIT | 526848 | -157 433 | -421 627 |
| PROFIT/LOSS FROM FINANCIAL ITEMS |  |  |  |
| Other interest income and similar profit/loss items | 400942 | 77181 | 743464 |
| Operating costs and similar profit/loss items | -14 161 | - | -5 641 |
| Total financial items | 386781 | 77181 | 737822 |
| Profit/loss after financial items | 913629 | -80 252 | 316194 |
| Appropriations | - | - | -316194 |
| Tax on profit/loss for the period | - | - | - |
| PROFIT/LOSS FOR THE PERIOD | 913629 | -80 252 | 0 |

## Parent company balance sheet

| SEK | 3/31/2019 | 3/31/2018 | 12/31/2018 |
| :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |
| Fixed assets |  |  |  |
| Financial assets |  |  |  |
| Participations in Group companies | 16756912 | 8835194 | 9612365 |
| Receivables from Group companies | 61784327 | 19017359 | 31676166 |
| Total financial assets | 78541239 | 27852553 | 41288531 |
| Total fixed assets | 78541239 | 27852553 | 41288531 |
| Current assets |  |  |  |
| Current receivables |  |  |  |
| Receivables from Group companies | 1483734 | 390316 | 944058 |
| Other receivables | 127801 | 283033 | 50804 |
| Prepaid expenses and accrued income | 164686 | 86385 | 1667 |
| Total current receivables | 1776221 | 759734 | 996529 |
| Cash and bank balances | 19532082 | 12199456 | 56869706 |
| Total current assets | 21308303 | 12959190 | 57866235 |
| TOTAL ASSETS | 99849542 | 40811743 | 99154766 |
| EQUITY AND LIABILITIES |  |  |  |
| Equity |  |  |  |
| Total equity | 98482838 | 40188838 | 97671910 |
| NON-CURRENT LIABILITIES |  |  |  |
| Total non-current liabilities | 0 | 0 | 0 |
| CURRENT LIABILITIES |  |  |  |
| Accounts payable | 184487 | 194419 | 283793 |
| Liabilities to Group companies | 316194 | 106006 | 316194 |
| Accrued expenses and deferred income | 866023 | 322480 | 882870 |
| Total current liabilities | 1366704 | 622905 | 1482857 |
| TOTAL EQUITY AND LIABILITIES | 99849542 | 40811743 | 99154766 |

REPORTS

## Financial calendar

FlexQube's financial reports are available on the company's website, www.flexqube.com. The following reports are scheduled to be published as follows:


## O2 Report, 2019

8/9/2019

## Q3 Report, 2019

11/1/2019

Q4 Report, 2019
2/21/2020

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